

Learning Objectives

- Define billing and A/R services within CAS
- Identify categories of technology that support scalable A/R delivery
- Package and price A/R services with value-based messaging

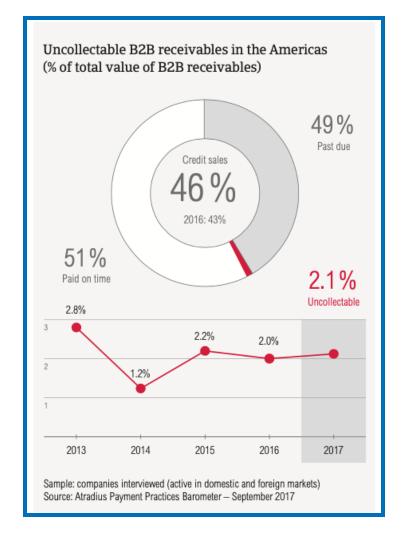


Managing AR is a HUGE Problem

 SMBs have about \$2 trillion in accounts receivable (just in the US)

 Accounts receivable is 40% of assets for the average business-to-business SMB

 Businesses write off 2% of A/R every year: that's \$40 billion for SMBs!





Impact of Improving Collections

If a \$3+ million revenue business improved collection performance from 59% to 85%, how much more cash would they have?

\$66,000

Source: Credit Research Foundation reports median CEI of 85%. Analysis is from the Rootworks Value Impact Scorecard.



Why A/R Belongs in CAS

- A/R is a high-impact, recurring pain point for clients
- Cash flow problems are often rooted in weak billing processes
- Manual A/R leads to delays, errors, and client frustration
- Reduce fraud risk through internal controls and digital workflows



The CAS Opportunity

- Clients need more than bookkeeping
- A/R fits naturally into controllership and forecasting support
- Offering this service creates recurring revenue for your firm



CAS vs Bookkeeping

- Bookkeeping: data entry, compliance
- CAS: insight, strategy, systems
- A/R becomes advisory when tied to forecasting, client outcomes



Defining A/R Service Levels

Essential

- Invoice generation
- Delivery/tracking
- Cash application
- Automated reminders
- Digital payment options

Controller-Level

- A/R aging review
- Forecasting
- Collections strategy
- Fraud risk assessment
- Internal control review

Advisory

- A/R workflow design
- Internal control implementation
- System selection
- Team training
- Change management



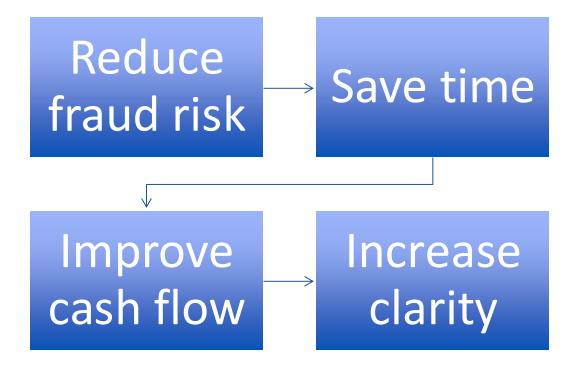
Tech Stack Categories

- Invoicing platforms
- Payment solutions
- Reminder automation
- Customer portals
- Cash flow dashboards
- Fraud prevention tools





How Tech Adds Client Value





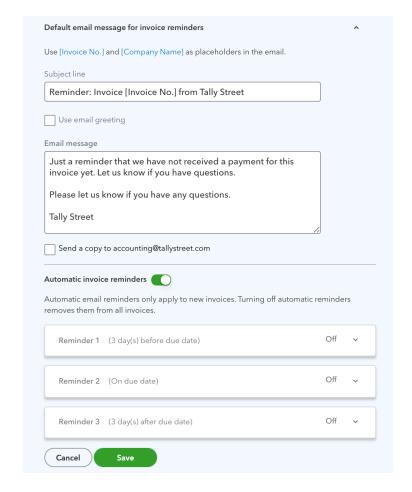
A/R Automation Workflow

- 1. Engagement terms defined
- 2. Invoice created
- 3. Automated delivery & reminders
- 4. Secure digital payment received
- 5. Dashboard updates cash flow position



Use Built-in Tools (for free)

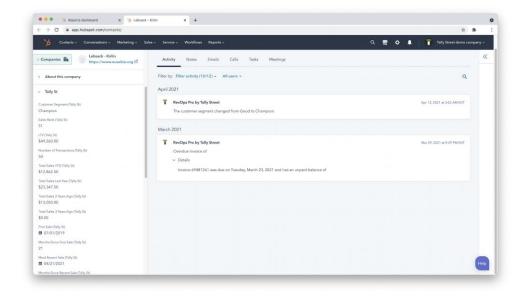
- QuickBooks, Xero and others include built-in reminders
- They're simple, easy to use and include light personalization
- Consider sending one reminder before the due date, one on the due date, and one after
- Pro tip: Send a copy to a mailing list to everyone is informed





Use Client's CRM

- CRMs are the critical hub for customer communications
- Used by Sales, Marketing,
 Support and now accounting
- CRMs are becoming featurerich, approaching CDP capabilities for many SMBs.





Outsource Collections

- Lots of firms will help collect past-due invoices
 - Their services cost \$250 and up per month
- Collections agencies will chase bad debtors
 - They take 25% to 50% of everything they collect



Adding A/R Services to Your Practice





Conduct a Needs Analysis

Get started with insightful data before even talking to clients!

- Clients' sales and sales growth is correlated with larger needs and more willingness to pay
- Clients' number of customers and AR transactions tells you scale
- Clients' historical collection performance points to pain and your opportunity to make an impact



Packaging A/R Services

- Offer in tiers (Basic, Plus, Premium)
- Align scope with business size and complexity
- Consider bundling with forecasting, advisory



Woodard Strategic Pricing Workshop

Fixed Pricing with Brand Distinction

Tier 1: (Starting at Price)

- "Overhead" Work
- Record Keeping
- Compliance (Income Tax, Sales Tax, Payroll, HR, etc.)
- Assurance

Fixed Pricing with Value Infusion + Cost Considerations



- Everything in Tier 1
- Real Time Financial Information
- Monthly Q&A about Financial Reports
- Pick One
 - Financial measurements and monitoring with high touch interactions and monthly meeting
 - AR Monitoring and Bad Debt Expense Mitigation
 - Cash Flow Projections
 - Budget Management
 - Spending Controls and Enforcement
 - Income Tax Planning
 - Risk Mitigation (HR, Contractor Compliance, Insurance, Payroll, etc.)

Value Pricing +
Cost Considerations

Tier 3 (Call for Pricing)

- Everything in Tier 2
- Semi-Monthly Financial Advisory Meeting
- Monthly KPI Meeting
- Quarterly Tax Planning/Updates
- "Unlimited" Client Access



Ideas for Value-Based Subscription Tiers

- Tiers might be based on
 - Total sales volume
 - AR transactions volume
 - Maybe with performance-based kicker, eg, bonus for improving collections x%
- Plan for pricing increases
 - Based on volume and/or features
- Consider the competition



Client Messaging & Value

- "We'll help you get paid faster, with fewer headaches."
- "Your customers get a better payment experience."
- "You'll have real-time visibility into your cash."
- "This is about growth, not just getting paid."



Q&A + Key Takeaways

- A/R is strategic, not clerical
- CAS helps clients grow through insight, not just compliance
- A/R automation creates value across the board



